

*Voiceover: Welcome to a video account of the most recent NDA stakeholder meeting, Manchester 5<sup>th</sup> and 6<sup>th</sup> November 2008, which as always had different primary concerns for different people.*

**INT1: Phil Robson, Commercial Director, National Nuclear Laboratory:** communications, without a doubt.

**INT2: James Martin-Jones, Convenor for NDA:** The idea is to get input from all the stakeholders.

**INT3: Penny Walker, Convenor for NDA:** To share information and to look together at problems that really need a collaborative approach to solve them and actually begin to build some of the solutions to those problems.

**INT4: John Deighan, TGWU** We're all joined up, we're all linked, we all work for the same agency, the Nuclear Decommissioning Authority employs us all. It's their sites so it's important we find out what's happening nationally.

**INT5: Jon Philips, Communications Director, NDA:** I think our primary concern is to make sure that we are prepared to answer as effectively as we can the questions that come from the floor.

*Voiceover: This was a very full meeting with plenaries, workshops, a test-the-water voting session, a major presentation from the Office of Nuclear Development, and on day one, four separate presentations from the NDA. In these sessions first of all Richard Waite gave a general update.*

**Presentation – Richard Waite, CEO, NDA:** As for progress then in the last few months, on our clean up mission, just to remind ourselves why we are here. We, and I'm sure you will recall, have agreed targets with government regarding hazard reduction, liability reduction and efficiency across the whole estate. These are 3 year targets and they're called Departmental Strategic Objectives, and these DSOs as we call them are things that we've embedding into our SLCs plans, so they're clearly identified in the SLCs, and at the half year mark we are very pleased to announce that we are on track to deliver the year one component of all of those plans, so the first year's worth of those three years looks, halfway through the first year, to be on track to deliver green traffic lights across the piece on all of our sites. Which is really good news for us. There are one or two areas of slippage but they look as though they have recovery plans in place and should be able to pull us back on track. And I make no apology for starting with that, that's why we are here, just to remind ourselves of our mission, clean up, hazard reduction, liability reduction. We've got it out there and it's happening.

*Voiceover: Amongst other topics, this presentation also looked at the Sellafield transition, the remaining competitions at Winfrith, Dounreay, Harwell and the Magnox stations, the funding model and the future engagement regarding Plutonium. A full transcript of this and all the presentations is available elsewhere on this website. Another key presentation, the Draft Business Plan was given by William Roberts and Richard Mrowicki.*

**Presentation – William Roberts, Chief Financial Officer NDA:** In the last 3 years since 2005, the first three year period of the NDA, we've met all of our PSA targets, and those targets were on competition, efficiency and liability management and in those 3 years we have also developed a very clear appreciation of the strategic and operational challenges and opportunities, so you might think after 3 years we should be able to present to you a business plan which is getting better and shows the light of that experience. Our 2009-12 Plan which sets out how we intend, the Draft Plan that is, how we intend to work together to address the challenges that we have and to take another step forward. We're in the second of a 3 year period; this 3 year period is CSR 07. It ran from last year, 2008-11 through to obviously 2011, and this plan that we have is in the second year of that three year period. In this plan we take another step to delivering the safe, secure and cost effective decommissioning of the nuclear legacy and the environmental restoration of the sites.

*Voiceover: DSO targets, maximising incomes, allocating funding, the management and performance, economic pressures and the financial outlook were amongst other key issues within Bill Roberts presentation, supported by Richard Mrowicki. Brian Burnett spoke on Safe and Secure Sites (S<sup>3</sup>)*

**Presentation – Brian Burnett, NDA:** The reason we've really wished to bring this up is because it raised somewhat contentious dialogue last year when we discussed the Site Safe and Secure Programme and the way it was being interpreted so I thought it was a really good idea to come back and report back on what it is and where we are up to with it because it is on the point of being published and so I really want to update you. There was some concern around the block that actually, were we rushing into technical solutions whereby if we waited a while we'd get better technical solutions which yielded more benefits? So that was another question in our minds. So, we put out what we like to call the 'Exam Question', and it was a question. Can funds be released from the Magnox estate to support national priorities? What does this mean for the Magnox sites? And what state would be considered to be 'safe and secure' under this scenario? Well, the answer is yes you can do it boss. You can...

*Voiceover: Richard Mrowicki spoke again, this time providing an update on the Strategy Management System.*

**Presentation – Richard Mrowicki, NDA:** The purpose of this session really is to bring you up to speed with the work we've been doing in the NDA to develop the Strategy Management System. We see this as a key vehicle for driving our strategy in development and review in 2010-2011. If you think back to where we were in 2006 we produced a document which was the NDA's new strategy, a statement of where we were at that point in time, and that document is in fact still the definitive NDA Strategy. It was approved by ministers and is still the existing document. So the NDA Strategy is still definitive and what we were talking about in May last year was the new Strategy Management System as a vehicle to help us firstly to refine the strategic positions that we have in the NDA and also to help us shape the strategy review when we come to do that in 2010.

*Voiceover: This presentation described in full the nature of the existing document, encouraging stakeholders to view the various topic strategy documents currently available on the website. For a full view of these presentations and all the questions and answers that followed each of them please see the report of the meeting which is published elsewhere on this website. As the two days progressed a number of people gave us their views.*

**INT6: Annabelle Lilycrop, Stakeholder Relations Manager, Environment Agency:** People are passionate about nuclear, in the wider sense, it's no surprise, and there's a lot of energy in the room and there's a real will to be heard.

**INT7: John Deighan, TGWU:** Well I think it is good that you get an idea from the perspective of the NDA, all the other areas they represent. If you just concentrate on the one area at Dounreay, you become focussed on that area and you need to find out what's happening in other areas.

**INT8: Peter Brazier, MoD Relations Director, NDA:** In discussions that we have today we have the regulators and government and stakeholders and NGOs as well as the NDA all in the same room together and it does give everybody the opportunity to hear, understand and listen to the concerns and issues that there are in the programme.

**INT9: Carl Reynolds, Convenor for NDA:** Certainly it fits within the democratic culture, the democratic culture being giving space for citizens in as many different ways to have a voice. Now, this is fairly self-selecting in some ways because of the nature of the thing, but, it is better than not having and just having an authority that just decides what it is going to do regardless of campaign groups, regardless of other voices.

**INT10: Jon Philips, Communications Director, NDA:** I think it is important to understand that we try to take a different approach to our stakeholder engagement and communication for the different audiences that may have an interest in our activity, so we also have to provide value for money in everything we do as well, so you can never do 100% perfect

stakeholder engagement and there will never be such a thing I guarantee; which means we have to keep learning and we're always learning. There are always comments and suggestions from people from the floor that make us go away and scratch our heads and think 'right, well we need to adjust our thinking in that area, we hadn't thought about that'. I think the other thing that comes across to me is that it is really important for us to keep reminding people about what we are doing and not to assume that once we have said something once that it has necessarily been received and understood.

*Voiceover: The day one sessions were, in part, to introduce the rest of the day, six workshops. For example, the People Plan.*

**INT11: Jim McLaughlin, Human Resources Director, NDA:** This afternoon I'm running a workshop on my desire to build a People Strategy for the whole estate so that we get more joined up and meet the people challenges that will undoubtedly face us going forward. It's actually looking at the impact of the NDA's mission which is to decommission plants, effectively close them down, which has an impact on people's jobs, people's careers and it's really trying to minimise the negative impacts of that and look for opportunities to give people careers in the nuclear industry going forward.

*Voiceover: Apart from the People Plan, the full list of subjects available in two separate sessions was: Communications and Stakeholder Engagement, Land Quality Management, Asset Optimisation, Non-NDA Liabilities, Safe and Secure Sites.*

**INT12: Annabelle Lillycrop, Environment Agency:** I think the concern that I've heard is that they want to know are their views and concerns being taken on board or, they're being heard here today, absolutely; but does anything change as a result of the views that they input.

**INT13: Phil Robson, Commercial Director, National Nuclear Laboratory:** I've done 3 or 4 of these now and I think we are getting to the stage where you, or, the NDA can trust us to have read some of the papers and we can do maybe a third as much presentations, talking to us and encourage a growth in the debates. Some of the breakout sessions were excellent. The one I went to first had predominantly debate time which was really, really good. The second was back to more PowerPoint and that consumed two thirds of the second breakout session I went to.

**INT14: Sara Johnston, Senior Site Programme Manager, Magnox North, NDA:** I think it's been very proactive, the feedback I've had is that there has been some good discussions about a number of different topics and certainly ongoing dialogue is something that people welcome.

**INT15: Steve Whittingham, Dangerous Goods Division, Department for Transport:** The atmosphere was very positive I felt. Certainly there were

some reservations having been to past meetings where it was perhaps losing it's way a little bit, but certainly speaking to delegates over the course of the 24 hours it seems that this has been an improvement over previous stakeholder meetings. Certainly there's been a marked change in the way the NDA have approached this meeting and they've certainly given some information on the strategy, and given background on what they are doing etc and I think there is a general consensus that that's heading in the right direction, but I think it needs to be obviously at a national level so it's for the people who are not here as important as for the people who are here. So if other stakeholders want to know what is happening nationally then they can actually look at the commentary, look at the reports from the meeting and say 'oh. So that's happening is it? That's happening in 5 years, that's happening in 10 years. I can see where we are going as a UK plc' if you like.

*Voiceover: Day one ended in a plenary session with the key points from these sessions due to be summarised on day two.*

*Day two and a presentation from Mark Higson of the Office for Nuclear Development, who had been invited in response to a request made at the last NSG meeting for input from a Government spokesperson.*

**Presentation - Mark Higson, CEO, Office for Nuclear Development:**

The mission statement for the Office for Nuclear Development is two-fold. It's to facilitate new nuclear investment in the United Kingdom and it is also to advise the secretary of state on the exercise of his regulatory and policy functions in relation to the nuclear industry. It raises the question of how we are different from what went before and I think there are four ways in which we are different. The first is in relation to the commitment to new build. I think when I picked up the portfolio, perhaps I am a little bit exaggerating but bear with me for a moment. I think the view we had then was that our job was to remove obstacles to new nuclear power, but whether new nuclear was actually built or not was almost a matter of indifference. It was a matter for the market. With the creation of the Office for Nuclear Development we see a very strong role in vigorously and proactively removing the many unnecessary obstacles to the deployment of new nuclear. That means that we are keen to ensure that the nuclear programme is as large as possible and takes place as early as possible, consistent with the policy that it should not be subject to public subsidy.

**Question from the audience:** You mentioned in one of the slides that nuclear would be feeding into the grid by 2017. Is that from new build?

**Answer from Mark Higson:** That is from new build. I skipped over that part of the slides, I didn't think I wanted to take till lunch time tomorrow but let's just clarify that in case there's a misunderstanding. The objective of the Office for Nuclear Development is that developers of new nuclear power should be able to deploy new nuclear power as quickly as possible, as early as possible, consistent obviously with doing it properly. One of the nuclear operators has said they hope to have first power being delivered from new

nuclear power stations by the close of 2017, which is what was on my slide and that is a matter for them. Our job in government is to clear the way to enable that to be a realistic proposition. Whether developers actually meet that target is of course a different matter. In our White Paper we took a rather more cautious view and said that we were expecting new nuclear electricity generation to take place by 2020.

*Voiceover: NDA members then gave a summary of key points from the previous day's workshops.*

**Anna Clark, NDA:** First of all we agreed that the roles and responsibilities of key stakeholders involved in the management of land quality really needed to be agreed between us, confirmed and written down; and so I'm going to go away have a think about the best forum for doing that. Secondly, whilst compliance with existing legislation and policy is absolutely a given there was a recognition that we needed to work together to anticipate and potentially influence changes in legislation and policy moving forward.

*Voiceover: A full report of this NDA meeting is provided elsewhere on this website. The next session on day two was a test-the-water voting session whereby participants, excluding NDA staff, were asked to show their snapshot preferences on a number of options for future engagement. It being stressed that no decisions were being based on the results, it was just a straw poll for consideration alongside other inputs. Questions included a) would people wish for a smaller NSG? and b) would people wish for the bi-annual NSG to be replaced with a more traditional annual conference? And the diversity of views in the room that day is now under consideration by the NDA. Day two was now coming to a close. There was final plenary for questions and discussion; and a full report of the entire contents from the plenaries, the workshops, the voting and all the presentations is available elsewhere on this website.*